

Introduction

This Supply Chain Safety Leadership Group (SCSLG) was formed to give focus to improving safety performance across the Highways England road network through collaborative working across the supply chain where common risks exist and provide a unified voice of the sector.

Our vision is to create a very clear shift in safety performance to ensure everyone who works with us and everyone who travels on the network gets home safe and well.

To find out more about the activity the Group is undertaking please go to the [Highways England Safety Hub](#).

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Events

Home Safe & Well Webinar – Capable People

Highways England are hosting the second of their quarterly webinars to explore and discuss the theme “Capable People”.

This is an opportunity to hear from Highways England and share best practice and innovations from our supply chain partners. With particular excitement for our Nick Holt, WJ, presenting the great work from the SCSLG on our supervisor’s development programme for the Supply Chain.

**home
safe
and well**

Key Aims for the webinars are;

- Continual Improvements to health safety and wellbeing performance across the industry
- Provide opportunities for collaboration
- Improve opportunities to gain insight and share innovation

The event will be held on the 8th September at 09:00am.

Action for Suppliers: please follow the link to register for your attendance

<https://www.eventbrite.co.uk/e/164516917529>

Safety Moment: COVID cases on the rise - Keep vigilant!

We received the worrying news that a member of our Group had tested positive for COVID. Thankfully, the member has now made a full recovery, but this did create a space for a discussion on the latest increase in cases being seen during the period coupled with the imminent changes in government advice. Even though we are seeing an improving trend and government restrictions lifted, the Group is of the opinion that we should be cautious in our approach and continue to follow their organisations current COVID working practices to keep our people safe.



Action for Suppliers: Ensure you are following your organisations current COVID-19 working practises and remain vigilant.

Health, Safety and Wellbeing Performance
Key Stats


Major Projects - LTIR **0.16** – 2No. LTIs reported in June 2021



Operations – LTIR **0.22** – 5No. LTIs reported in June 2021



Utilities Strike Avoidance – slight increase in month.


Trends and Priorities


We are seeing an increase in trends of LTI 's across the board.

Is there complacency and lack of attention creeping in? Data is showing us that “in the moment” thinking is dominating as we return to normal. For example, lapses in PPE causing minor burns. Suppliers encouraged to consider how they can address the trend and turn the tide.

Spotlight on People and Plant Interface (PPI)

Following a trend in a worsening safety performance in PPI incidents, Richard Wilson of Highways England gave us an insightful presentation into what the data is telling us about the root causes. Key points were as follows;

- Since 2018, the data suggests a great improvement in severity reporting year on year, this evidence of site safety awareness and reporting culture may have contributed to the declining injury incidents.
- 35% of personal injuries reported occur within works area / safety zones (adjacent to a Live carriageway) this is significantly higher than any other area within the dataset.
- There is a wide range of Kind of Events that contain a Plant Person Interface element. These results highlight how “noisy” our data is and tend to make identification and analysis less accurate.
- The word plot image show some of the more common phrases that occurred within the dataset. These may lead to more specific areas of investigation.



We are looking forward to Mark Berg coming to present to us in September to present on the findings of the PPI incident investigation on the A14 and how it aligns with the SCSLG Common Standards to see if our work is making a difference.

Safety Hub


Mark Bridges reported some positive news that the group representation is growing.

New Group member, Adam Green, has accepted his first mission which is to embark on a joint review of the Safety Hub with Mark Byard and Mark Bridges.

Should we standardise PPE across the supply chain? A question brought to the Group by the Safety Hub who have been asked to go and formulate a proposal for review.

Highlights

Measuring our performance

In the Groups drive to use data insight to drive improvement in safety performance, a new set of dashboards was proposed for discussion to capture;

- Lagging indicators for Supply Chain performance
- Leading indicators identifying near misses
- Embedment of Common Standards
- Improvement as a result of embedding Common Standards



We have already achieved the first dashboard at the beginning of the year in Power BI and we are aiming to develop the other sets to better understand our progress in the elimination of fatal risks.

Embedding safety leadership into Roads Academy

The Roads Academy has been identified as an opportunity for us to influence our leaders of the future and the positive impact they can have on health and safety outcomes due to the mix of participants from Highways England and all areas of their supply chain.

Vision: To proactively influence the education and behaviour of our future leaders through collaborative engagement as part of the Roads Academy syllabus.

Lesley Waud, Atkins, shared an Approach document for the work the SCSLG are intending to complete with Roads Academy. Where we intend to help shape the revised curriculum to address the important role our people and leaders at all levels play through their direct and indirect actions, and by challenging participants to collaborate around the challenges we face in this industry of creating an industry-leading Health, Safety and Wellbeing culture that is evidenced in everything we do.

The Group agreed the approach and principles but placed a challenge to try and influence the current programme to make an impact sooner.

Working Group Update: Health by Design

Lesley Waud also updated the Group on the progress of the Health by Design Working Group who presented the findings of a data gathering exercise which included a survey of our Supply Chain. We look forward to seeing a draft common intent due to be issued next month.

Working Group Update: Roadworthiness

Phil Clifton, Balfour Beatty, updated the Group on the progress of the Roadworthiness Working Group who have taken some great steps forward since we last met.

Vision: Our vision is for safer drivers, safer vehicles, and safer journeys on the strategic road network. We will achieve this through the implementation of best practice, innovation, and education to ensure vehicles are safe to operate on the SRN.

The Common Intent document has been drafted and is being shared for final review during the month of July highlighting some key themes;

- Minimum standards for pre-use checks
- Introduction of an e-learning module
- Promotion of digital solutions

Raising the Bar and Common intent targeting release in September. Watch this space!



Adopting Common Standards

Overview – As a supplier community we have agreed to adopt a *common standard* to improve safety performance, following the principles of prevention and robustly applying the Hierarchy of Control, from the earliest stages of projects in development, and throughout construction, operation and maintenance, is at the heart of the refreshed approach that we are expecting all suppliers to follow.

The Common Standards - Our approach to defining expectations for methods to be used to improve safety performance across the supply chain includes:

Common Intent - documents that set expectations of what we “must” all do. These provide clear direction and guiding principles in relation to application of the hierarchy of control that we expect to be considered in the processes and procedures followed by every organisation.

Raising the bar – documents that provide “interpretation” on how to implement common intent across the whole asset lifecycle, including design, construction, operations and maintenance.

Common Intent and Raising the Bar Documents can all be found on the [Highways Safety Hub](#).

Status

	SCSLG Member Lead	Common Intent Drafted	Common Intent Released	Raising the Bar Released
Highest Safe Speed	Non Member – Laura Baker (HE)	September 2020	Feb 2021 Link to Safety Hub	N/A
Passport Scheme	Teresa Moss (HE)	November 2020	Jan 2021 Link to Safety Hub	RtB 23 – Inductions – Released Jan 2021 Link to Safety Hub
Utilities Strike Avoidance	Lesley Waud (Atkins)	April 2020	May 2020 Link to Safety Hub	RtB 9 – Released October 2020 Link to Safety Hub
IPV Strikes & TM Incursions	James Haluch (Amey)	May 2020	June 2020 Link to Safety Hub	RtB 27 – Released October 2020 Link to Safety Hub
				New RtB 37 – IPV Usage – Target July 2021
				New RtB 38 – Mobile Carriageway Closure, Animated Flowchart decision tool & Automated TM vehicles – Q2 2021
Incident Investigation	Lesley Waud (Atkins)	June 2020	July 2020 Link to Safety Hub	N/A
Mental Health	Glennan Blackmore (Skanska)	September 2020	December 2020 Link to Safety Hub	New RtB 34 – Mental Health – Released Jan 2021 Link to Safety Hub



People & Plant Interface	Richard Stuart (Costain)	September 2020	December 2020 Link to Safety Hub	New RtB 35 – Loading and Unloading Vehicles – Released Jan 2021 Link to Safety Hub RtB 1 – Plant Standards – Target January 2021 RtB 3 – PPI released March 2021 Link to Safety Hub
Safety by Design	John Dixon (Jacobs)	June 2020	August 2020 Link to Safety Hub	RtB 26 - Target November 2020
Lost Loads	Non Member (Balfour Beatty)	June 2020	August 2020 Link to Safety Hub	New RtB 36 – Lost Loads - Released Jan 2021 Link to Safety Hub
Supervision	Nick Holt (WJ)	April 2021 – Draft for approval Link to Teams	Target June 2021	RtB 29 – Supervision - Target July 2021
Ground Investigation	Richard Wilson (HE)	May 2021 – Draft for approval Link to Teams	Target June 2021	Target July 2021
Roadworthiness	Phil Clifton (Balfour Beatty)	Target July 2021	Target August 2021	Target September 2021
Live lane working / Carriageway Crossing	David Shaw (HW Martin)	May 2021 Link to Teams	Target July 2021	Target August 2021
Health by Design	Adam Green (FM Conway)	Target August 2021	Target September 2021	Target October 2021
Archaeology	Richard Wilson (HE)	May 2021 – Draft for Approval Link to Teams	Target August 2021	Target September 2021
Suicide Prevention	David Shaw (HW Martin)	Target August 2021	Target September 2021	Target October 2021

New Working Groups being considered

- Excavations